


The logo for ARQUS ACADEMY WEEK. 'ARQUS' is in a bold, dark blue font with a gold 'Q'. 'ACADEMY WEEK' is in a smaller, dark blue font below it.

# ARQUS ACADEMY WEEK

**3-7 MAY 2021**

SHAPING THE UNIVERSITY OF THE FUTURE

The slide features several decorative geometric shapes: a grey triangle pointing right on the left; a large gold triangle pointing left from the top right; a dark grey triangle pointing left below the gold one; and a light beige curved shape at the bottom right.

Excellent research requires top  
research support –  
Insights and recommendations  
on RMAs training needs

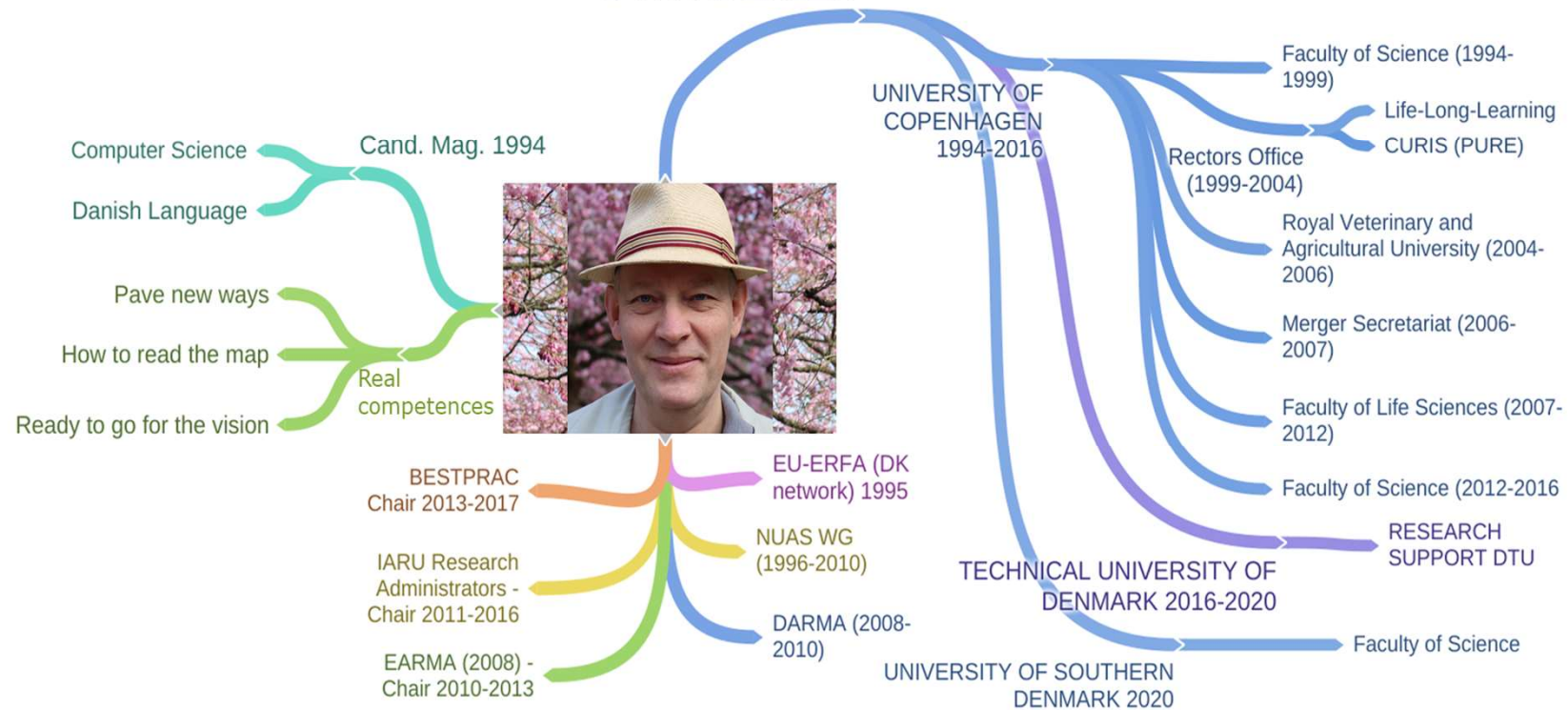
Jan Andersen  
Senior Executive Advisor  
University of Southern Denmark

[arqus-alliance.eu](http://arqus-alliance.eu)

The arQus logo, with 'ar' in white, 'Q' in gold, and 'us' in white. Below it, the text 'European University Alliance' is written in a smaller font.

arQus  
European University Alliance

## JAN ANDERSEN



# The changing research landscape

Why we need competent, international oriented, professional research administration

arOus  
European University Alliance

## Funding complexity

- ★ From national to international funding
- ★ From small individual funds to large corporates
- ★ Competitive funding
- ★ Research for research's sake to research for society
- ★ Open Science - Open Access
- ★ Responsible Research and Innovation - Ethics

## Societal expectations

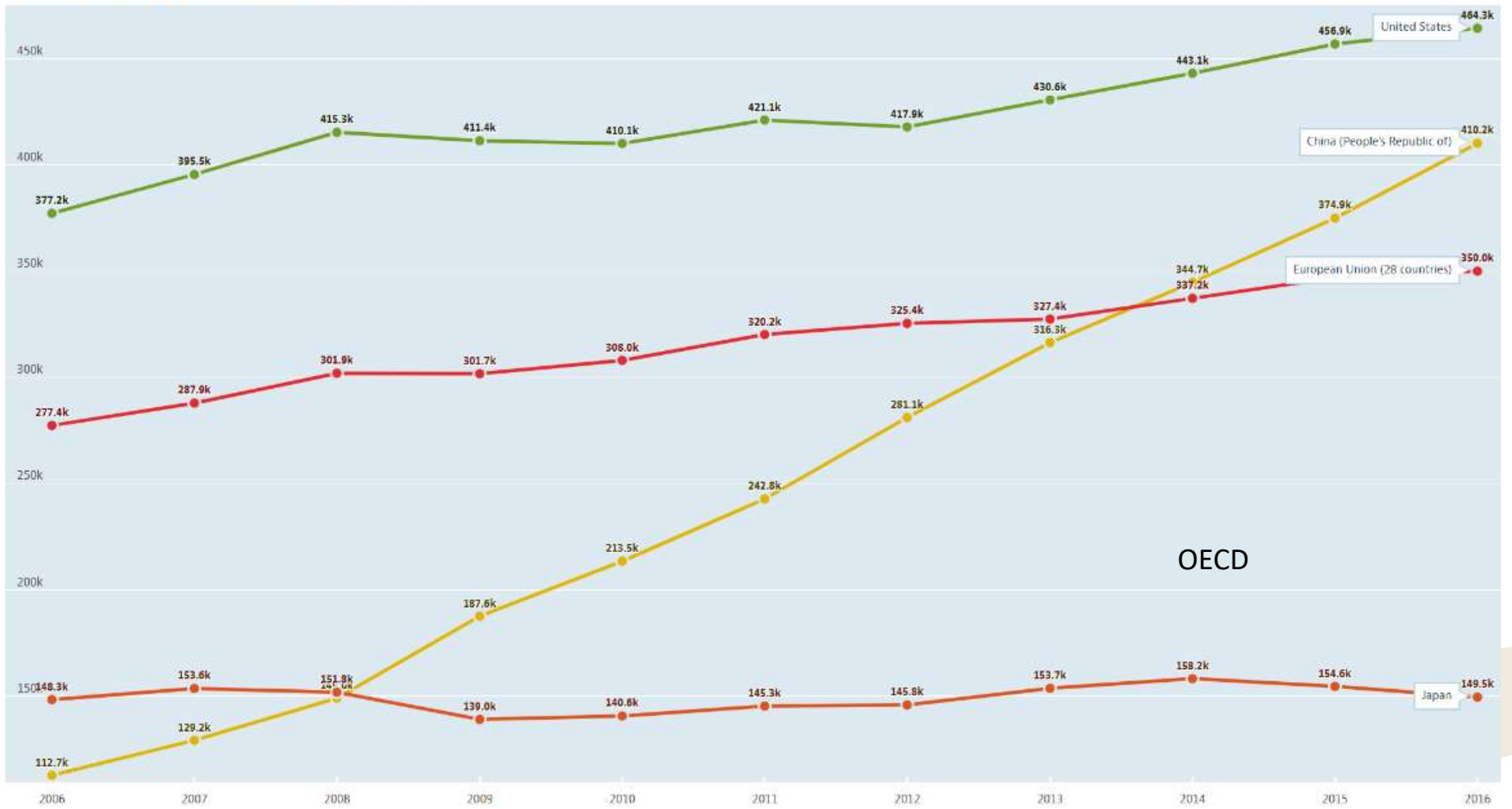
- ★ Societal Challenges
- ★ Mass-university
- ★ Research Integrity - Accountability
- ★ Benchmarking
- ★ Mobility and recruitment

## Control to Service

- ★ The researcher in focus, not the admin system
- ★ Targeted support and information
- ★ Direct communication
- ★ Proactive approach

Development in funding of R&D

Gross domestic spending on R&D Total, Million US dollars, 2006 – 2016



## Overview

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Training of Research Managers and Administrators has developed over the last 20 years, and has become increasingly vital to institutions to succeed in gaining and managing external funding of Research. This presentation will showcase three different approaches aiming at different target groups

### Approaches to professional development of RMA's

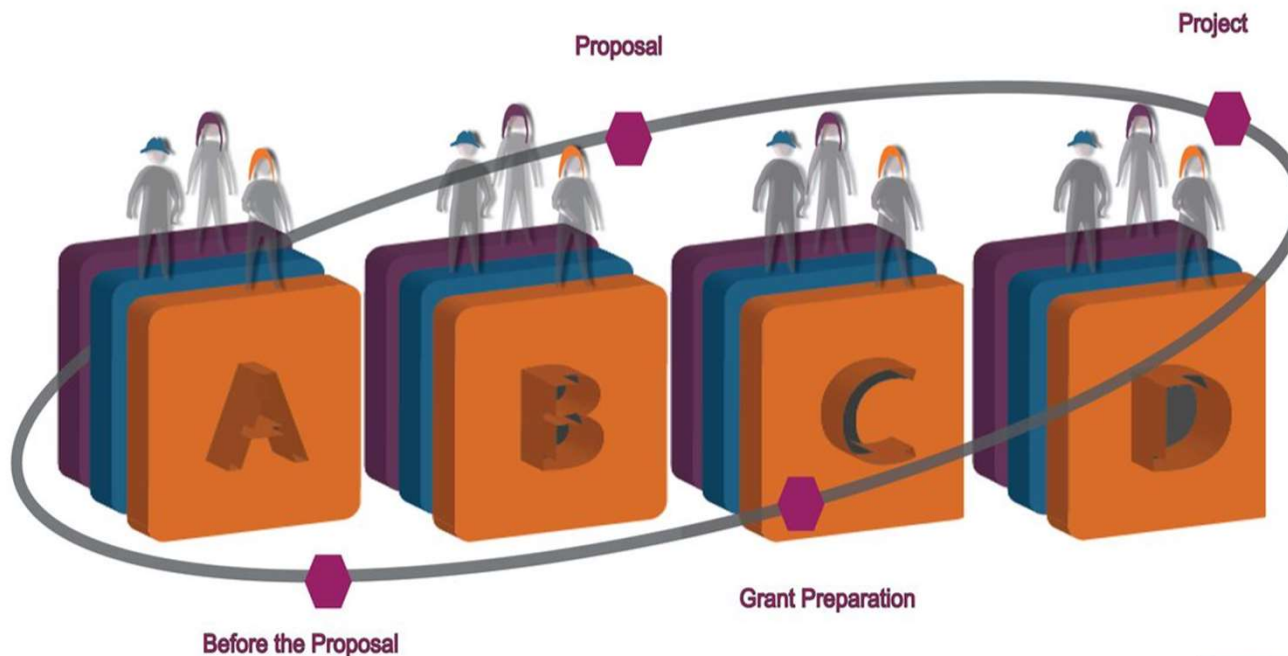
- BESTPRAC COST Targeted Network 2014-2019 – and still going strong
- ARMA Professional Development Framework and the EARMA Certificate for Research Managers, Early Stage Research Administrators Masterclass and EARMA Leadership Event
- foRMAtion Project for undergraduate students

# Research Support Services (RSS) - Framework

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## Type 1: Research Administrator

A type 1 support officer has a core task of enforcing compliance.

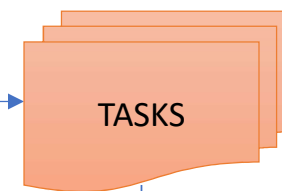
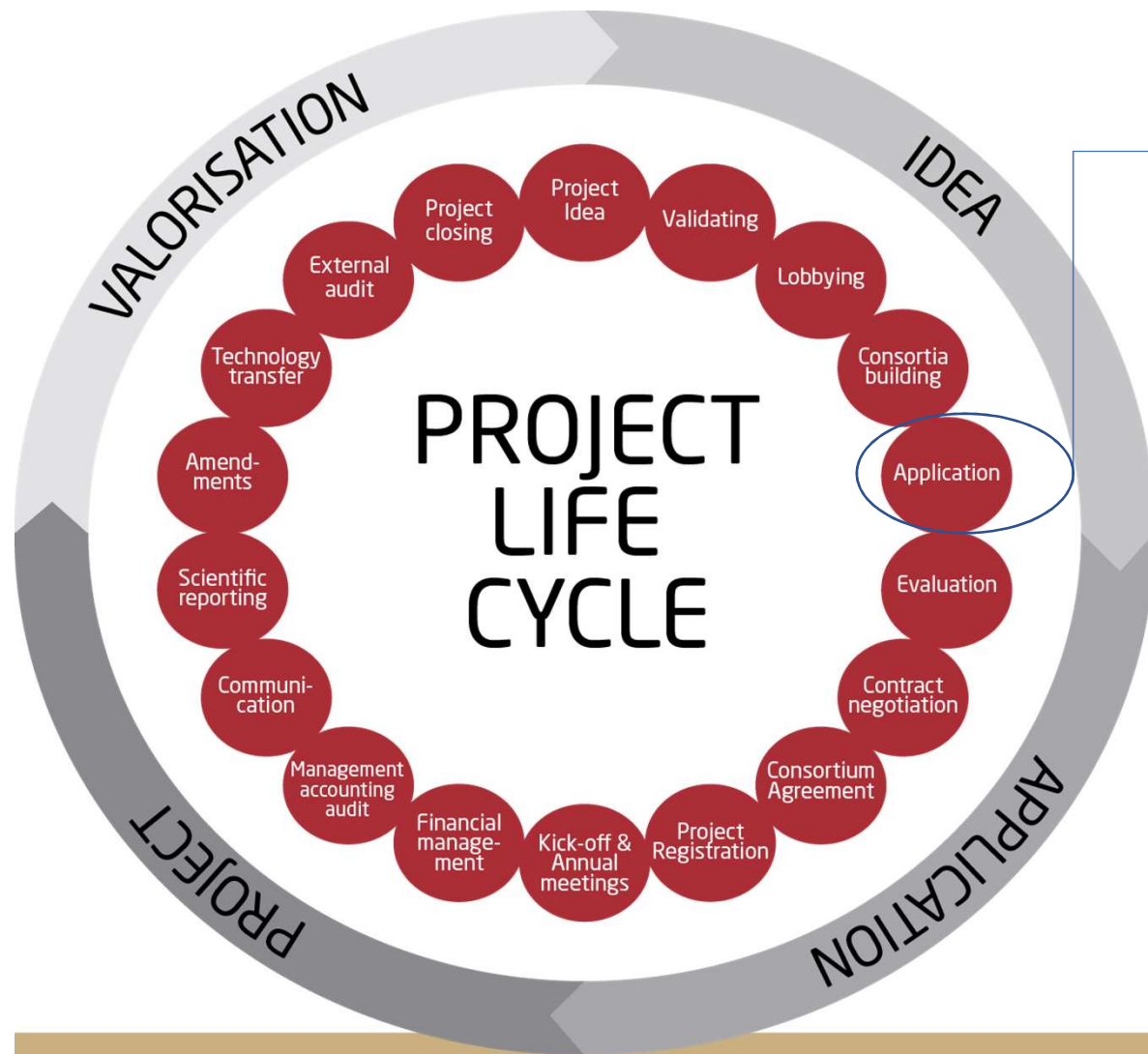
## Type 2: Funding Advisor / Liaison Manager

A type 2 support officer has a core task of improving of the overall participation.

## Type 3: Project Manager

A type 3 support officer is a support officer whose core task is taking on the day-to-day work of project management and proposal preparation.

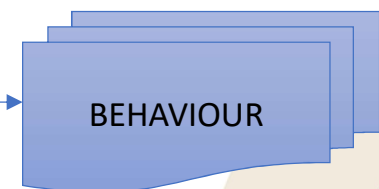
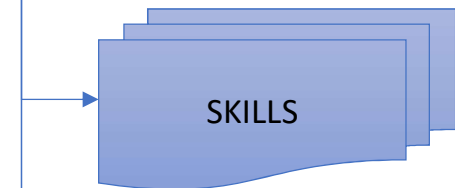
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## BESTPRAC-EARMA virtual meeting | June 2021

### BESTPRAC-EARMA Virtual Meeting

June 14-15, 2021



We are pleased to announce the **second BESTPRAC-EARMA virtual meeting**, which will take place on **June 14-15, 2021!**

Many thanks to Andri Charalambous and Edwin Kanters from BESTPRAC and Nik Claesen from EARMA for acting as coordinators of the meeting!





ARMA:



	OPERATIONAL	MANAGING	LEADING
	<b>Developing Proposals</b>		
<b>Identifying Funding Sources and Customers</b>	<u>Target funding opportunities and disseminate information to relevant individuals</u>	<u>Build 'intelligence' to help target funding opportunities and optimise the bidding process</u>	<u>Develop strategies to maximise research income and market research to potential funders</u>
<b>Preparing Proposals</b>	<u>Co-ordinate proposal preparation, which could include identifying research team members, preparing the budget and writing and reviewing text</u>	<u>Implement strategies and initiatives to maximise the institution's success in securing research funding</u>	<u>Develop targeted strategies to improve research funding outcomes</u>
<b>Costing, Pricing and Submitting Funding Proposals</b>	<u>Produce realistic project pricings, obtain 'sign off' for and submit proposals</u>	<u>Maintain a financial overview of the research portfolio and oversee relevant staff resources, systems and processes to ensure that high-quality proposals are submitted</u>	<u>Develop costing and pricing strategies to maximise the institution's success in securing research funding</u>

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EARMA:

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**Certificate in research administration**

  - Also called Early Stage Research Administrator Masterclass (ESRAM), no qualification certificate
  - Starter/beginner level, kick-start knowledge and networking
  - Twice annually, 1,5 days and a pre course networking dinner, up to 30 participants
- 

**Certificate in research management, CRM**

  - Our most comprehensive course, 5 mandatory and 2 optional modules, certificate EQF level 5
  - Experienced research managers, four years of experience +
  - New cohort starts every year, 3 x 2 days workshops, individual assessment, up to 20 participants
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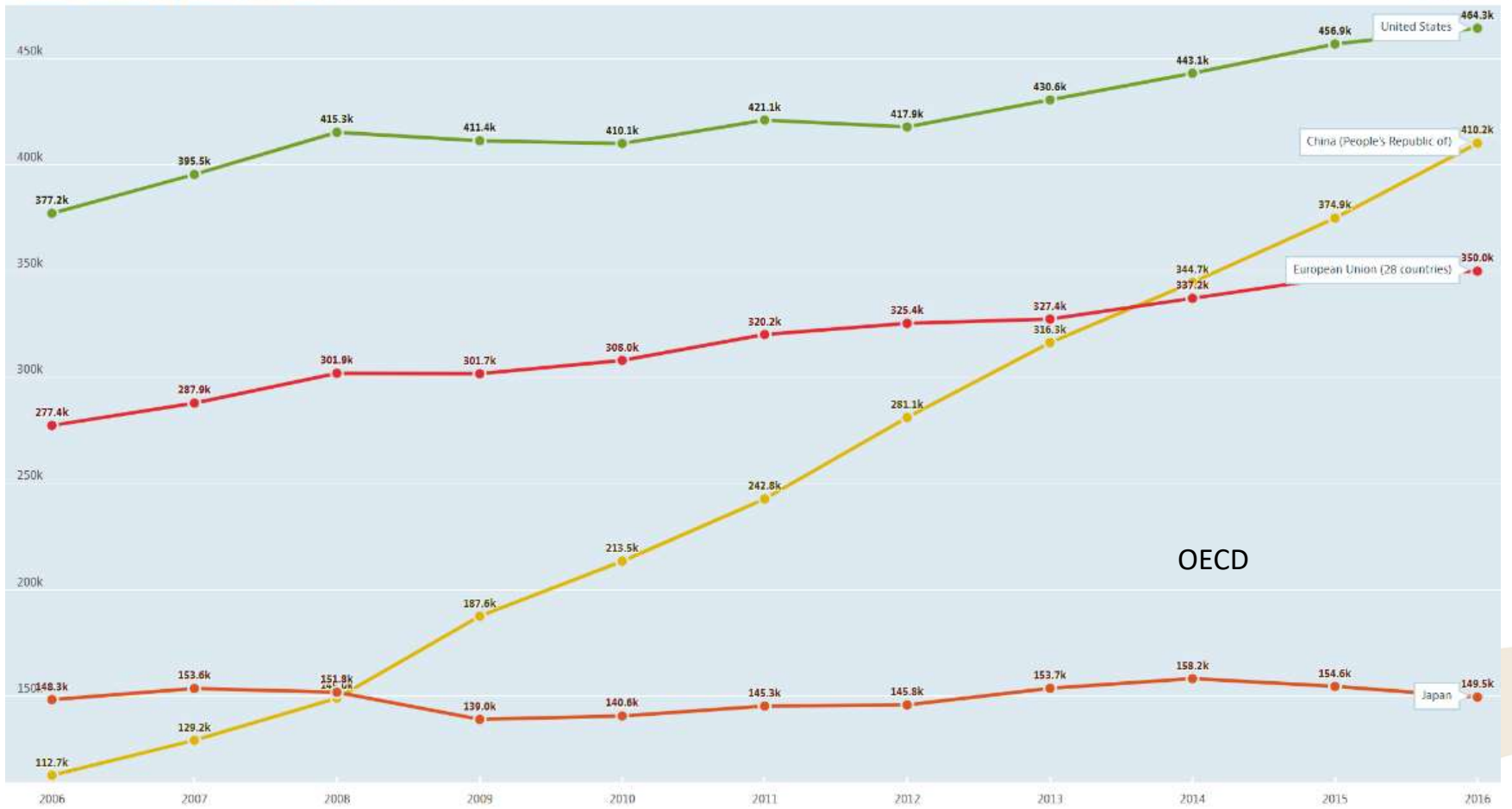
**Certificate in research leadership, LE**

  - The EARMA Leadership Event, no qualification certificate
  - Leaders of research support offices, networking, leadership training, strategy discussions
  - 2 day event adjacent to the annual conference, new program every year, up to 20 participants



Development in funding of R&D

Gross domestic spending on R&D Total, Million US dollars, 2006 – 2016



- Collecting and evaluating good practices in the field of RMA training from different EU countries;
- Developing innovative tools, educational and training methods for the empowerment of potential students;
- RMAs among HEI students to acquire the necessary knowledge & skills (both soft & hard) as well as to support their career development;
- Making the profession of research management and administration attractive and raising awareness on the importance of RMAs, contributing to the preparation and implementation of excellent European educational and research projects.



<https://www.formation-rma.eu/>

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*Thank you*

Jan Andersen  
University of Southern Denmark



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